

### 12.5.16 City Council Meeting



### Item 8: Consideration of Parking Task Force Recommendations



### Parking Taskforce Recommendations





#### Taskforce Makeup

 Tronette Green, Corey Barrett, Christian Lockamy, Bianca Shoneman, Kevin Mulligan, Rik DiCesare, Chris Ivey, Stacy Pigford; adjunct members Kim Branch, Merrill Flood, Mark Holtzman

#### Process

Process optimization, customer experience, following money, internal process, site visit

#### Public Input

 Reserve 100-200 spaces uptown for development until a long term parking supply strategy is in place, preferential parking outside businesses, keep and expand on-street parking on Dickinson Ave, courthouse in session creates short-term issues, 2 hour parking signs are ambiguous, standardize hours and rates, expand E-tag





#### Parking Recommendations

- Standardization of signage, single point of contact for customers, update website, gate the parking deck, stripe-restripe all on-street parking spaces, require tow trucks to accept electronic payment or install ATM, standardize leasing, consolidate expenses and revenues, create RFQ/RFP for 3<sup>rd</sup> party parking contractor in 2017 for consideration in 2018 budget
- Post RFP for professional parking study for high impact (rates, meter locations), high cost (parking structure) and parking demand reduction strategies
   Parking and Transportation Committee

Letter of support



## Existing





# **Public Signage Existing**





# Public Lot Signage

#### Replace inconsistent existing city signs

Example: Harris Lot, 2 hour parking signs, etc.

### Create a standardized signage for public lots

- High quality
- Legible print for signs
- Standardize color
- Standardize support post





## **Future Standards**





# **Uptown Private Signage Existing**





# **Private Parking Signs Guidelines**

#### Create a guideline for private parking lots

- High quality
- Legible print for signs
- Standardize color
- Standardize support post

Seek grant funds to pay for private sector transition to meet guidelines



# **Uptown Signage Future**





# Parking Deck Existing (Cotanche)





# Parking Deck Existing (Fourth St.)





# Parking Deck Existing (Interior)





# **Deck Considerations**

#### Recommend security gates at entrance/exit

- \$160k-260k (should City budget for 2018 or proceed now)
- Gate should operate to allow GPD (or parking) to operate offsite
- Place sign at entrance with fee structures
  - Removable special event parking signs (done)
  - Note: Loss of up to 8 parking spaces

#### Sign posted at each individual space (Public or leased)

• \$12k estimated cost



## **Deck Considerations cont.**

#### Remove Parking Kiosks, replace with user friendly options

Customer pays upon exit

#### **Special Event Parking**

- Create a new special event flat fee parking program
  - (Require new fee structure)



## **Parking Deck Possibilities**





# **Other Parking Considerations**

Single Point of Contact for Parking and Consolidate Web content

▼ Parking	O anta at Lia				
<ul> <li>Contact Us</li> </ul>	Contact Us				
Citations		Font Size: 🕂 😑 🕂 <u>Share &amp; Bookmark</u> <u>Feedback</u> 🚔 <u>Pri</u>			
Enforcement & Rules	Location:				
Meter Operations	Municipal Building	d St 201 W 5th St Sign in			
Permits	201 West Fifth Street Greenville, NC 27835-7207	View larger map			
Tow Services		W 5th St			
Transport Services	Mailing Address: City of Greenville	W 5th St 5 9 9 9 9 9 9 9 9 9 9 9 9 9			
Uptown Calendar Events	Parking Enforcement	Albert 24 Albert Ave Albert Ave S Clark St S Clark St S Clark St Clark St Clark St Clark St Clark St S Clark St S Cl			
	P.O. Box 7207 Greenville, NC 27835-7207	amilico Ai amilico Ai alunico Ai alunico Ai antic Area anticata antica			
	Phone: 252 329 4455				
Related Links	Fax: 252.329.4321	Nut Second - Map data 2016 Google Terms of Use Report a map error			
Parking Regulations	1 MA. 202.020.4021	100 actio coogle- mah data activi coogle i retina or deel report a mah ero			
Vehicle/Drive Permitting	Staff				
Application	Contest a parking citation,				
Taxicab Franchise Application	<b>(252) 329-4455</b>				
	parking@greenvillenc.gov				
♦ Vehicles For Hire Ordinance	Determine if my vehicle was stolen or impounded,				
Police-initiated Tow Service		normit zono			
Operations	Establish a residential parking permit zone,				
	permits@greenvillenc.gov				
	Find information on parking zo	ones/restrictions,			
	Purchase a E-tag,				
	🔓 (252) 329-4884				



# **Other Parking Considerations**

Stripe-Restripe On-street Spaces

Tow trucks accept E-payment or provide ATM on-site

Consolidate parking expenses and Revenues

Post Parking Consultant RFP High Impact and High Cost Recommendations

- Meter Rates, Meter Locations
- Parking Structure size and Location

Create RFP for 3rd Party Contractor in 2017 for consideration in 2018



# **Public Education**

- Create public education strategy in December
- December/January educate public

Greensboro educational video



### Item 9: 2016-17 Employee Evaluation Ratings and Merit Pay System Update

Find yourself in good company®



### Background

- City contracted with Segal Waters Consulting in 2015 to assist with development of :
  - performance management system
  - pay matrix linked to employee performance
- Performance management system implemented in fall of 2015, based on focus group input



## Background

- Training workshops for supervisors and orientation sessions for employees were held during implementation of new system
- Evaluation period established during 2015-2016
- Draft pay matrices were developed to link pay to performance



## Background

- Human Resources Department audited historical performance appraisal ratings to:
  - determine the distribution of performance ratings
  - project distribution of employee evaluation ratings for the 2016-17 performance review period



#### Comparison of Actual Employee Evaluation Ratings as compared to Projected (2016-17 Review Period)

	% of Employees Receiving Rating		
Evaluation Rating	<b>Projected</b>	<u>Actual</u>	
Unsatisfactory	0.0%	0.0%	
Needs Improvement	1.0%	0.2%	
Sometimes Meets Expectations	4.0%	4.3%	
Meets Expectations	50.0%	65.9%	
Exceeds Expectations	35.0%	25.1%	
Top Performer	10.0%	4.5%	
Total	100.0%	100.0%	



### Merit Pay Matrix for an overall 1%-4% salary increase

	1%	2%	3%	4%			
Employees Below Midpoint							
Unsatisfactory	0.0%	0.0%	0.0%	0.0%			
Needs Improvement	0.0%	0.0%	0.0%	0.0%			
Sometimes Meets Expectations	0.0%	1.5%	2.0%	3.0%			
Meets Expectations	1.0%	2.0%	3.0%	4.0%			
Exceeds Expectations	1.5%	2.8%	4.0%	5.0%			
Top Performer	2.5%	3.5%	4.8%	6.0%			
Exceeds Expectations	1.5%	2.8%	4.0%	5.0%			



### Merit Pay Matrix for an overall 1%-4% salary increase

	1%	2%	3%	4%			
Employees Above Midpoint							
Unsatisfactory	0.0%	0.0%	0.0%	0.0%			
Needs Improvement	0.0%	0.0%	0.0%	0.0%			
Sometimes Meets Expectations	0.0%	0.0%	0.0%	0.0%			
Meets Expectations	.5%	1.5%	2.5%	3.0%			
Exceeds Expectations	1.0%	2.0%	3.0%	3.5%			
Top Performer	1.3%	2.5%	3.5%	4.0%			



# Merit Pay System

During 2016-17 budget process, Council decided to move slowly with transition to a merit pay system due to concern of new evaluation system and staff needing time to acclimate to new evaluation tool. Therefore,

- 2016-17 adopted budgeted included a 2% market adjustment for all employees
- 2017-18 financial plan included a 1% market adjustment and 1% to fund merit pay
- Full transition to merit pay system commencing in FY 2018-19





 Managers and supervisors will meet individually with employees in December to review their performance for 2015-2016

- Periodic refresher training will be held with managers and supervisors to reinforce key concepts
- Re-visit merit pool funding for FY 2017-18