#### Greenville City Council Agenda

Monday, April 15, 2013 6:00 p.m. City Council Chambers 200 West Fifth Street

- I. Call Meeting to Order
- II. Roll Call
- III. Approval of Agenda
  - Public Comment Period

The Public Comment Period is a period reserved for comments by the public. Items that were or are scheduled to be the subject of public hearings conducted at the same meeting or another meeting during the same week shall not be discussed. A total of 30 minutes is allocated with each individual being allowed no more than 3 minutes. Individuals who registered with the City Clerk to speak will speak in the order registered until the allocated 30 minutes expires. If time remains after all persons who registered have spoken, individuals who did not register will have an opportunity to speak until the allocated 30 minutes expires.

- IV. Preview of the City's Proposed Operating Budget for Fiscal Year 2013-2014
- V. Adjournment







#### Overview

- General Fund
  - 2013-2014 Adopted Plan
  - 2013-2014 Revised Plan
- 2013-2014 Highlights
  - Capital
  - Operations
- Departmental Overview
- > Other Funds
- How did we get here?
- > Schedule

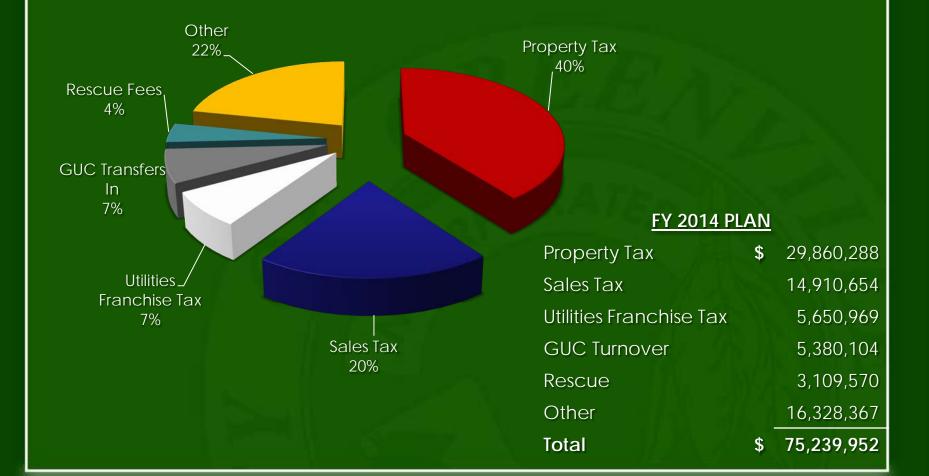


### Original Plan FY 2014

<u>2013</u> Original Budget	<u>2014 Plan</u>	\$ Difference	<u>% Change</u>
\$75,111,601	\$75,239,951	\$128,351	<1%

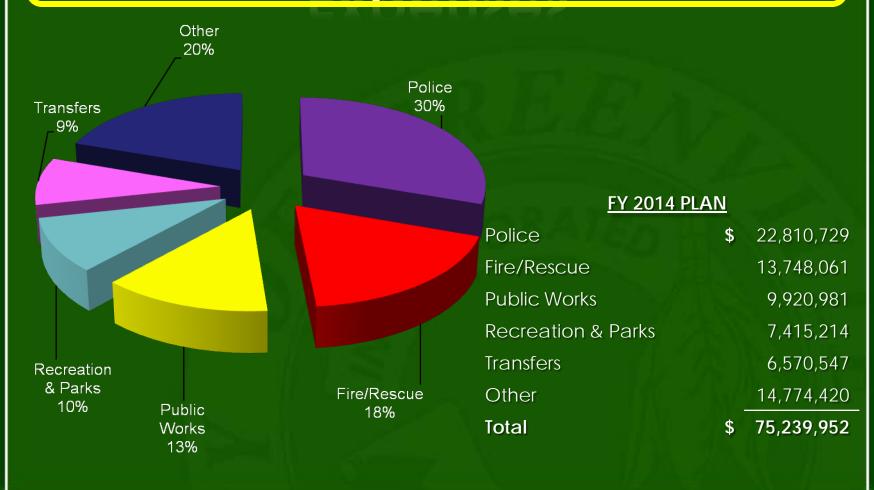


#### Revenue





### Expenses





#### Revised Plan

<u>2014</u>	<u>2014</u>	<u>\$</u>	<u>% Change</u>
Original Plan	Revised Plan	<u>Difference</u>	
\$75,239,951	\$82,348,762	\$7,108,810	~9%



#### High Level Overview

#### Revised FY 2013-2014 Budget

	2014 PLAN	2014 Plan vs. <u>2013 Budget</u>	2014 ADJUSTED BUDGET	2014 Plan vs. <u>2014 Adjusted</u>
Revenues S Appropriated Fund	\$ 73,654,232	1.42%	\$ 76,652,250	4.07%
Balance_	1,585,720	<u>-36.31%</u>	5,696,512	<u>&gt;100%</u>
	75,239,952	0.17%	82,348,762	9.45%
Salaries and Benefits Operations & Capital	49,289,572	1.24%	48,921,715	-0.75%
Outlay Capital	15,526,830	5.42%	16,018,704	3.17%
Improvements	2,917,028	-44.15%	3,352,028	14.91%
Transfers	6,570,547	9.63%	13,506,315	>100%
Other_	935,975	94.24%	550,000	<u>-41.24%</u>
	75,239,952	0.17%	82,348,762	9.45%



#### Revisions to Plan

- Revenues
- Expenses
- >Capital Projects
- > Special Projects
- ➤ Balanced Budget



#### Revised Plan

## Revenues



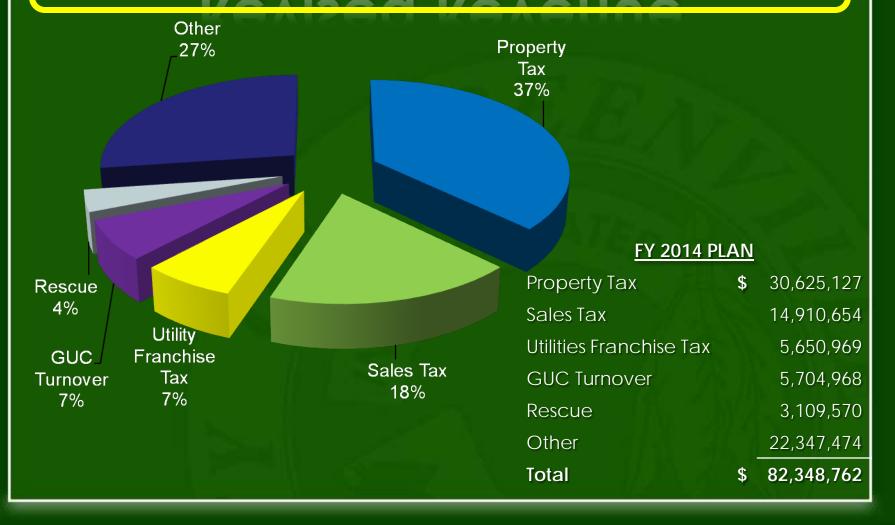
#### High Level Overview

**Summary of Changes (Revenues)** 

<u>Category</u>	Amount of Change
Property Tax	\$865,089(+)
Other Revenues	321,748 (-)
Investment Earnings	387,682(-)
GUC Transfer (Include Lighting)	1,063,359(+)
Transfer from Capital Reserve	1,779,000(+)
Appropriated Fund Balance	<u>4,110,792(+)</u>
Total	\$ 7,108,810(+)



#### Revised Revenue





#### Revised Plan

# Expenses



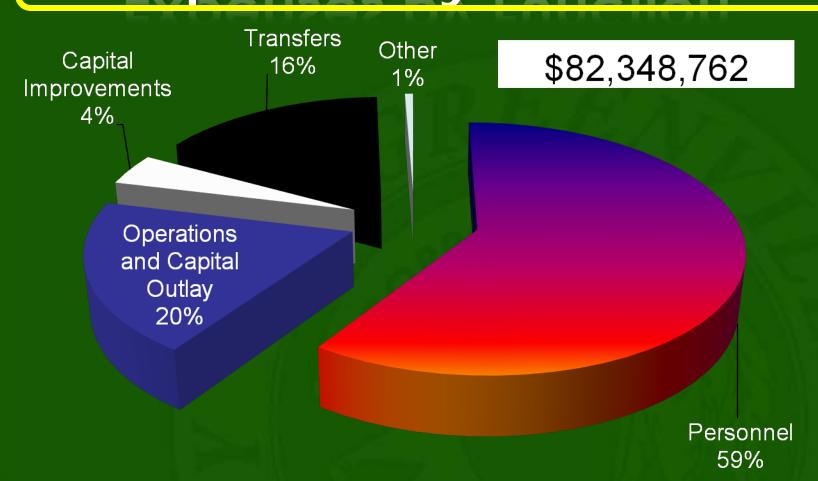
### High Level Overview

#### Summary of Changes (Expense)

<u>Category</u>	<b>Amount of Change</b>
Personnel	\$367,857(-)
Utilities	102,724 (+)
Contingency	385,975(-)
Other Operations	389,150(+)
Capital Improvements	435,000(+)
Transfers to Other Funds	<u>6,935,768(+)</u>
Total	\$ 7,108,810(+)



#### **Expenses by Function**





## FY 2013-2014 Highlights (GF)

No Property Tax Increase

\$.52/100 Valuation

Property Tax (Assessed Value)

+4.69%

Debt Issuance

\$4,000,000

Enhanced - Capital Projects

\$13 M

Other Operations

\$1.4 M



#### **Capital Considerations**

#### **Projects Identified**

Uptown Parking Deck (\$4.0M)

BANA/ERP (\$2.5M) South Greenville Planning/ Design (\$200K)

Town Creek Culvert Design (\$1M)

Tar River Study (\$250K)

Dickinson Ave. Land Use Develop. Pan (\$150K)

Street
Improvements Initial Investment
(\$4M)

Building Repair Fund (\$150K) Multi-Facility Improvement Project (875K)



### **Operational Considerations**

Additional funds to Health Insurance Fund (\$550K)

Neighborhood Plans Implementation (\$75K) Summer Basketball League - Teens / Young Adults (\$20K)

Rewrite Personnel
Policies and
Develop Evaluation
System (\$90K)

Efficiency Studies (\$120K)

IT Implementation of Council Action Items (\$204K)



### Funding Options for Capital

Funding Sources

General Fund (GF)/Powell Bill Current Appropriation \$1.4M

Fund Balance (GF)

\$5.0M

**Powell Bill Fund Balance** 

\$750K

**Capital Reserve** 

\$1.8M

**Bond Proceeds** 

\$4.0M

Total \$13.9M

**Stormwater** 

\$1.0M



#### Significant Changes

Appropriated Fund Balance

\$1.5M Original Plan

\* Additional Capital Project

\$5.7M Revised Plan

Contingency



\$585K Original Plan

\$200K Revised Plan

\* Additional Operational Costs



#### Departmental Overview

#### City Manager's Office

<u>Activity</u>	<u>Amount</u>
Efficiency Studies	\$120K
Complete Branding Study (CMO, CDD and CVA)	\$45K
Department Head Recruitment and Selection	\$30K



#### Departmental Overview

#### **Community Development Department**

<u>Activity</u>	<u>Amount</u>
Parking Deck Construction	\$4M
Tar River Study	\$250K
Dickinson Avenue Land Use and Development Plan	\$150K
Neighborhood Plans Implementation	\$75K



#### Departmental Overview

#### **Police Department**

<u>Activity</u>	<u>Amount</u>
Community Strategic Plan 2013-2015	No Costs
Reorganization of Code Enforcement	Using Existing Departmental Resources
Opportunities to Civilianize Positions	Using Existing Departmental Resources



#### **Departmental Overview**

#### Fire / Rescue Department

<u>Activity</u>	<u>Amount</u>
Complete and Open Emergency Operations Center	Previously Funded
Place In-Service New Pumper-Ambulance at Station 4	Previously Funded - VRF
Parking Lot Reconstruction – Station 3	\$100,000 (in approved plan)



#### Departmental Overview

#### **Public Works Department**

<u>Activity</u>	<u>Amount</u>
Complete Energy Efficiency Project Improvements	Previously Funded
Street Improvement Projects	\$4M
Street Lighting Improvements	\$50K
Hooker Road Warehouse / Public Works Operations Center Improvement Project	\$875K



#### Departmental Overview

#### Recreation and Parks Department

<u>Activity</u>	<u>Amount</u>
Complete Dream Park Improvements	Previously Funded
Complete Eppes Recreation Center Improvements	Previously Funded
South Greenville Recreation Center Planning and Design	\$200K
New Program: Teen / Young Adult Summer Basketball League	\$20K



#### Departmental Overview

#### **Human Resources Department**

<u>Activity</u>	<u>Amount</u>
BANA / ERP Implementation	Funded by Overall Project
Comprehensive Re-Write of City's Personnel Policies and Development of a New Performance Evaluation System	\$90K
Implementation of Efficiency Study Recommendations	No Additional Cost Anticipated
New Supervisory Training Program	\$12K



#### Departmental Overview

#### **Financial Services Department**

<u>Activity</u>	<u>Amount</u>
BANA / ERP Implementation	Funded by Overall Project
Implementation of Efficiency Study Recommendations	No Additional Cost Anticipated
Relocation of Purchasing Division	Funded by Public Works Project



#### Departmental Overview

#### Information Technology Department

<u>Activity</u>	<u>Amount</u>
BANA / ERP Implementation	\$2.5M
Video Surveillance Funding	\$100,000
<ul> <li>Funding for Multiple City Council Action Items</li> <li>Subscription Database for Website</li> <li>Implement Mobile 311 Tech. &amp; Equip various City staff with mobile technology to collect data in the field</li> <li>Equip the Disaster/Recovery Technology Processing Center</li> <li>Implement Citizen Alerting System</li> </ul>	\$204,000



#### Other Funds

<u>Fund</u>	Original Plan 2014	New Considerations	
Debt Service	\$4.5 M	Debt Service on \$4M for Parking Deck	
Transit	\$3.3M	Buses purchased in 2013	
Fleet	\$4.4M	\$4.4M No Change	
Sanitation	\$7.2M	Program/Process Change	



#### Other Funds

<u>Fund</u>	<u>Orig. Plan 2014</u>	New Considerations
Stormwater	\$3.9M	Town Creek Culvert  Upcoming Workshop
Housing	\$1.4M	No Change
Health Fund	\$13.1M	City to Absorb Increase Current Year Deficit
Vehicle Replacement	\$3.8M	No Change



#### How Did We Get Here?

Proposed budget is balanced using several revenues and cost savings that cannot be counted on in future years.

<u>Activity</u>	<u>Amount</u>
Fund Balance for "one-time" Capital Funding	\$5.7M
Increased Property Tax – State Changes in Vehicle Tax Coll.	\$865K
Increased Receipt from GUC Turnover	\$1.1M
Last Year of Reduced Contribution to VRF	\$536K Savings
No Merit / Market Increases	- W. Y. Y. W. Y.
Potential General Assembly Actions Impacting City Revenues (i.e. Sales Tax, Privilege License)	?



## Implications for Future Years

Some combination of additional revenues and/or cost reductions will need to be implemented as a part of the next biennial budget cycle.

#### **Potential Revenue Sources**

- Increase Property Tax Rate

   penny for streets
   penny for parks
- Prepared Meals Tax for tourism enhancements (authorization in 2015)

#### **Potential Cost Reductions**

- Staffing (Personnel typically 65% - 70% of General Fund costs)
- Reductions in Service Levels



#### **Budget Schedule**

MONDAY	MAY 13, 2013	PROPOSED CITY, GUC, SML AND CVA BUDGETS PRESENTED TO CITY COUNCIL
MONDAY	JUNE 10, 2013	PUBLIC HEARING – FY 2013-2014 BUDGET
THURSDAY	JUNE 13, 2013	ADOPTION OF FY 2013-2014 BUDGET



#### Questions

