





Capital Improvement Program Plan

- Planning Tool for Five-Year Period (FY2021-25)
- Living Document that Serves as a Reflection of Council's Strategic Goals and Priorities
- Will be Updated Through the Biennial Budget Process Based on Council Input at Planning Retreat
- First Step in Implementation of Council's Strategic Goals



Five Year CIP

Capital Improvement Program

Plan Submitted to City Council for Inclusion in Budget / Plan



Assess Community Needs





Staff Meets with Departments

Departments Submit Requests





Staff Reviews Requests





Capital Improvement Program Plan What's Included:

Projects

- -\$10,000 or greater
- -Useful Life of 10 years or greater
- -Ex: Westside Park Development (2018)

Equipment

- -\$35,000 or greater
- -Useful life of 5 years or greater
- -Ex: Knuckle Boom Truck (2017)
- Currently Funded Projects Still ongoing in FY 2021
- All Funded and Unfunded Projects Submitted for Consideration





Capital Improvement Program Plan What's Not Included:

Vehicle Replacements

- -Currently allocating \$4.6 Million (\$2.8M General Fund) for fleet replacements
- -No change in the previous funding process

Facility Improvements

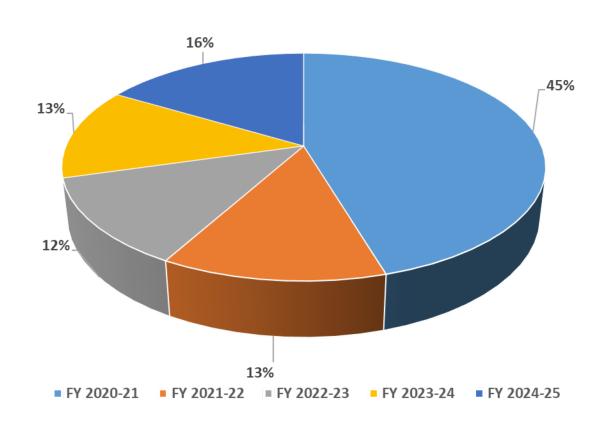
- -Funding Based on 10-year Facilities Improvement Plan
- -Allocated \$1,000,000 in FY 2021 and 2022
- Currently Funded Projects expected to be completed by June 30, 2020
- Delayed NCDOT Projects





Proposed Projects by Fiscal Year

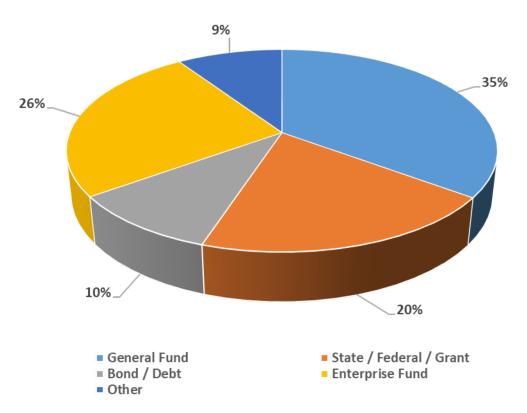
Year	CIP Projects
FY 2020-21 \$	42,016,058
FY 2021-22	11,727,820
FY 2022-23	11,523,605
FY 2023-24	12,044,610
FY 2024-25	15,227,344
Total \$	92,539,437





Proposed Projects by Funding Source

Funding Source	CIP Projects
General Fund	\$ 32,527,739
State / Federal / Grant	18,430,800
Bond / Debt	9,197,000
Enterprise Fund	23,701,898
Other	 8,682,000
Total	\$ 92,539,437





Funding Source	(CIP Projects
Funding Identified	\$	68,605,898
Funding to be Determined		23,933,539
Total	\$	92,539,437



	Funding	Funding	
Funding Source	Identified	TBD	Total
General Fund	\$ 15,483,000 \$	17,044,739 \$	32,527,739
State / Federal / Grant	15,410,000	3,020,800	18,430,800
Bond / Debt	9,197,000	-	9,197,000
Enterprise Fund	23,701,898	-	23,701,898
Other	 4,814,000	3,868,000	8,682,000
Total	\$ 68,605,898 \$	23,933,539 \$	92,539,437



	Funding	Funding	
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General Fund	\$ 15,483,000 \$	17,044,739 \$	32,527,739
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Other	 4,814,000	3,868,000	8,682,000
Total	\$ 68,605,898 \$	23,933,539 \$	92,539,437

^{*} Contingent on 4 year Stormwater plan approved by Council in April 2019. Plan includes \$2 rate increase over a 4 year period.



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State / Federal / Grant	15,410,000	3,020,800	18,430,800
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Proposed by Funding Status

	Funding	Funding	
Funding Source	Identified	TBD	Total
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Funding will be decided by:



Proposed by Funding Status

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Funding will be decided by:

*Council Priorities



Proposed by Funding Status

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Funding will be decided by:

*Council Priorities

*Available Funding



Proposed by Funding Status

	Funding	Funding	
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Funding will be decided by:

*Operational Redirection

^{*}Council Priorities

n

^{*}Available Funding



Proposed by Funding Status

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Funding will be decided by:

*Council Priorities

*Operational Redirection

*Available Funding

*Property Revaluation



	Funding	Funding	
Funding Source	Identified	TBD	Total
General Fund	\$ 15,483,000 \$	17,044,739 \$	32,527,739
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Total	\$ 68,605,898 \$	23,933,539 \$	92,539,437

- *Grant Funding for Projects based on STIP priority
 - Oxford Road Bridge Replacement
 - Rock Springs Road Culvert Replacement



Proposed by Funding Status

	Funding	Funding	
Funding Source	Identified	TBD	Total
General Fund	\$ 15,483,000 \$	17,044,739 \$	32,527,739
State / Federal / Grant	15,410,000	3,020,800	18,430,800
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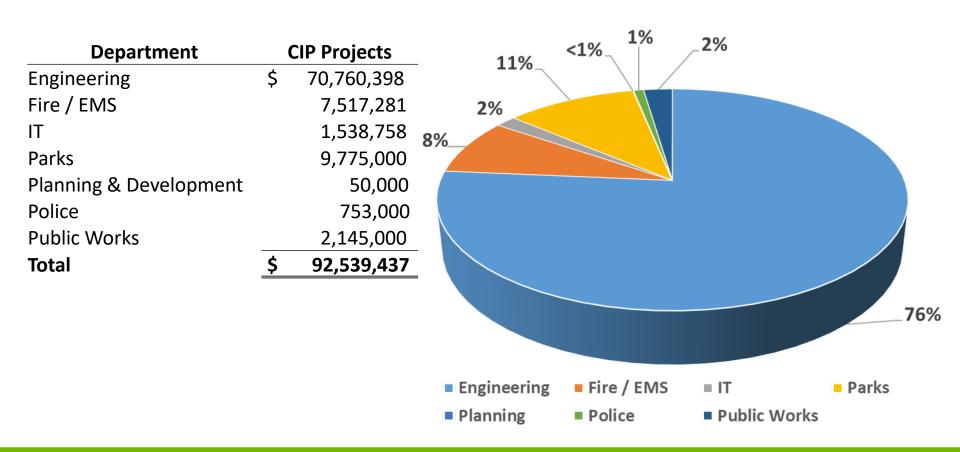
Other Unfunded Priorities Include:

^{*\$3,000,000} for BUILD Grant Projects

^{*\$700,000} in Proposed East Side Adventure Park Donations



Proposed Projects by Department





Engineering

Funding Source		Funding Identified	Funding TBD	Total
BUILD Grant	\$	21,000,000	\$ 3,000,000 \$	24,000,000
Atlantic Avenue (Imperial Project)		284,000	-	284,000
Harmony St Reconstruction		-	875,000	875,000
Mast Arm Pole Replacement		-	2,143,000	2,143,000
Myrtle Ave Reconstruction		-	750,000	750,000
Oxford Rd Bridge Replacement		-	1,248,000	1,248,000
Rock Spring Rd Culvert Replacement		429,550	1,278,000	1,707,550
Signal Progression		-	600,000	600,000
Street Resurfacing (\$2.5 Million per year)		12,500,000	-	12,500,000
Traffic Calming		-	175,000	175,000
Traffic Safety Initiatives (\$250k every other year))	750,000	-	750,000
Arts District Drainage Improvements		-	168,000	168,000
Total	\$	34,963,550	\$ 10,237,000 \$	45,200,550

Find yourself in good company



BUILD Grant

	Original		Current
	Grant	Adjusted	Grant
	Budget	Funding	Budget
Projects to be Funded			
West 5th Street	15,150,000	_	15,150,000
South Tar Greenway	3,750,000	_	3,750,000
Town Common Connector	3,300,000	_	3,300,000
Millennial Connector Path	1,050,000	_	1,050,000
Moye Boulevard Sidewalk	750,000	<u>-</u>	750,000
Moye Bouleval a Slactvalk	730,000		750,000
Total Projects to be Funded	\$ 24,000,000	\$ -	\$ 24,000,000
Funding Sources			
Federal Grant	\$ 18,000,000	\$ (3,000,000)	\$ 15,000,000
City Match			
Capital Reserve Fund	2,233,000	-	2,233,000
2015 Transportation Bond	2,597,000	-	2,597,000
Funding Source Not Yet Determined	-	-	- ·
Total City Match	4,830,000		4,830,000
Community Partners Match	1,170,000	-	1,170,000
Total Grant Match	6,000,000		6,000,000
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Total Funding Sources	\$ 24,000,000	\$ (3,000,000)	\$ 21,000,000
Balance	\$ -	\$ (3,000,000)	\$ (3,000,000)
Dalatice	-	7 (3,000,000)	\$ (3,000,000)

* \$3,000,000 in current BUILD Grant budget remains unfunded



Stormwater Utility

Funding Source	Funding Identified	Funding TBD	Total
College Hill - South Elm Culvert	4,410,804	-	4,410,804
Green Mill Run Floodplain Benching	1,249,600	-	1,249,600
Stormwater Maintenance	7,500,000	-	7,500,000
Streambank Stabilization	500,000	-	500,000
WMP - Cedar / Greenbriar Drainage	1,819,444	-	1,819,444
WMP - Elm St Drainage	10,080,000	-	10,080,000
Total	\$ 25,559,848 \$	- \$	25,559,848

^{*} Contingent upon the 4 year plan approved by Council in April 2019

^{* \$3,360,000} of identified funding from GUC for Elm St Drainage



Fire/Rescue

Funding Source	Funding Identified		Funding TBD	Total
Fire Station #1 Bay Extension	\$	600,000 \$	-	\$ 600,000
Fire Station #7		6,000,000	-	6,000,000
Live Fire Training Facility		-	739,605	739,605
Station Security Enhancements		-	88,500	88,500
Teleconference System Replacement	t	-	89,176	89,176
Total	\$	6,600,000 \$	917,281	\$ 7,517,281

^{*} Identified funding through installment financing paid with General Fund dollars



Information Technology

	Funding		Funding	
Funding Source	Identified	d .	TBD	Total
Cisco UCS Blade Replacement	\$	- \$	145,000 \$	145,000
Data Domain Backup Equipment		-	65,000	65,000
F5 Internet Traffic Appliance		-	142,000	142,000
Firewall Replacement		-	210,000	210,000
Munis Upgrade		-	131,986	131,986
Network Access Control		-	69,147	69,147
Security Event Log Analysis		-	257,000	257,000
Sharepointe Upgrade		-	68,625	68,625
SAN Data Storage Replacement		-	450,000	450,000
Total	\$	- \$	1,538,758 \$	1,538,758



Recreation & Parks

Funding Source	Funding Identified	I	Funding TBD	Total
East Side Adventure Park	\$	- \$	3,750,000 \$	3,750,000
Community Pool Replacement		-	3,500,000	3,500,000
Comprehensive Master Plan Update		-	125,000	125,000
Eppes Center Improvements		-	1,000,000	1,000,000
TC Amphitheater Replacement		-	1,400,000	1,400,000
Total	\$	- \$	9,775,000 \$	9,775,000



Recreation & Parks

Funding Source	Funding Identifie		Funding TBD	Total
East Side Adventure Park	\$	-(\$	3,750,000 \$	3,750,000
Community Pool Replacement		-	3,500,000	3,500,000
Comprehensive Master Plan Update		-	125,000	125,000
Eppes Center Improvements		-	1,000,000	1,000,000
TC Amphitheater Replacement		-	1,400,000	1,400,000
Total	\$	- \$	9,775,000 \$	9,775,000

Potential East Side Adventure Park amenities include:

--Canopy Walk

--Cabin Rental

--Shell Building Development

--Kayak Rentals

--Trail Expansion

-- Mountain Bike Course



Planning & Development

	Fun	ding	F	unding	
Funding Source	Iden	tified		TBD	Total
Downtown Master Plan	\$	-	\$	50,000 \$	50,000
Total	\$	-	\$	50,000 \$	50,000

^{*} Potential for \$100k in future MPO Funding for Plan Development



Police

Funding Source	Funding Identified	Funding TBD	Total
Body Camera Replacement/Expansion	\$ - \$	153,000	\$ 153,000
Facilities Needs Assessment	-	100,000	100,000
Radio Replacement		500,000	500,000
Total	\$ - \$	753,000	\$ 753,000



Public Works

	Funding	Funding	
Funding Source	Identified	TBD	Total
Fleet Generator	\$ 70,000 \$	- \$	70,000
Fleet Shop Expansion	812,500	62,500	875,000
Fleet Fuel Tank Replacement	-	600,000	600,000
Sideloader Purchase	 600,000	-	600,000
Total	\$ 1,482,500 \$	662,500 \$	2,145,000





Five Year CIP

Funding Identified General Fund

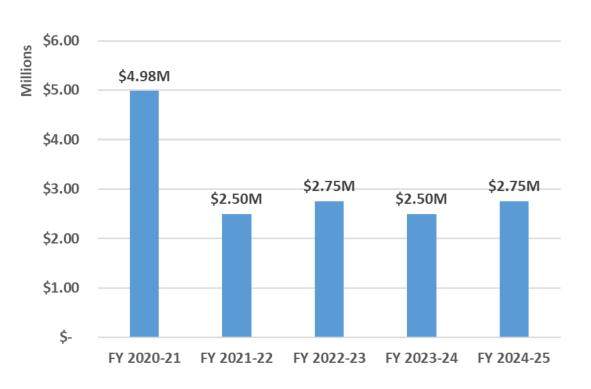
Project	Amount
BUILD Grant (Capital Reserve)	\$ 2,233,000
Street Resurfacing	12,500,000
Traffic Safety Initiatives	750,000
Total	\$ 15,483,000





Funding Identified General Fund

Year	General Fund	
FY 2020-21	\$	4,983,000
FY 2021-22		2,500,000
FY 2022-23		2,750,000
FY 2023-24		2,500,000
FY 2024-25		2,750,000
Total	\$ 15,483,000	





Five Year CIP

Funding Identified Federal / State Grant

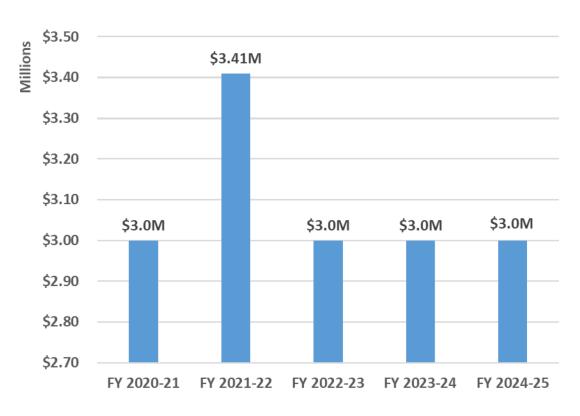
Project	Amount
BUILD Grant	\$ 15,000,000
Fleet Shop Expansion	410,000
Total	\$ 15,410,000





Funding Identified Federal / State Grant

Year	Grant	
FY 2020-21	\$	3,000,000
FY 2021-22		3,410,000
FY 2022-23		3,000,000
FY 2023-24		3,000,000
FY 2024-25		3,000,000
Total	\$	15,410,000





Five Year CIP

Funding Identified Bond / Debt

Project	Amount
BUILD Grant (2015 Street Bond)	\$ 2,597,000
Fire Station #1 Bay Extension	600,000
Fire Station #7	6,000,000
Total	\$ 9,197,000

^{*}BUILD Grant debt will be Issued in FY 2020

^{*}Fire Station Debt will be Issued in FY 2021



Five Year CIP

Funding Identified Enterprise Funds (Stormwater)

Project	Amount
Rock Spring Rd Culvert Replacement	\$ 429,550
College Hill - South Elm Culvert	4,410,804
Green Mill Run Floodplain Benching	1,249,600
Stormwater Maintenance	7,500,000
Streambank Stabilization	500,000
WMP - Cedar / Greenbriar Drainage	1,819,444
WMP - Elm St Drainage	6,720,000
Total	\$22,629,398

^{*} Contingent upon the 4 year plan approved by Council in April 2019



Five Year CIP

Funding Identified

Enterprise Funds (Transit/Solid Waste)

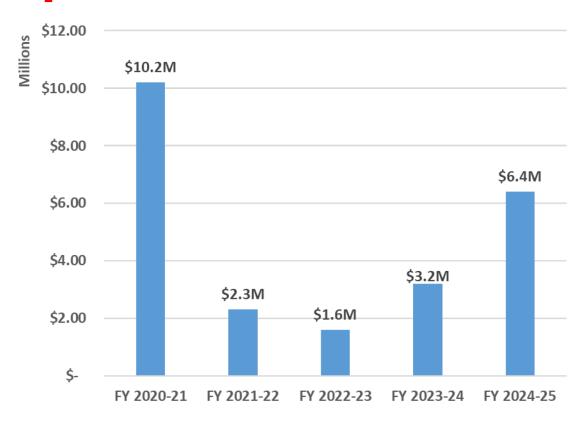
Project	Amount
Fleet Generator	\$ 70,000
Fleet Shop Expansion	402,500
Sanitation Sideloader Purchase	 600,000
Total	\$ 1,072,500





Funding Identified Enterprise Funds

Year	Enterprise
FY 2020-21	\$ 10,201,944
FY 2021-22	2,310,000
FY 2022-23	1,600,000
FY 2023-24	3,186,610
FY 2024-25	6,403,344
Total	\$ 23,701,898





Five Year CIP

Funding Identified Other Identified Funding

Project	Amount
BUILD Grant (Community Partners)	\$ 1,170,000
Atlantic Ave (Imperial Proceeds)	284,000
WMP - Elm St Drainage (GUC)	3,360,000
Total	\$ 4,814,000

*Secured for FY 2021





Five Year CIP

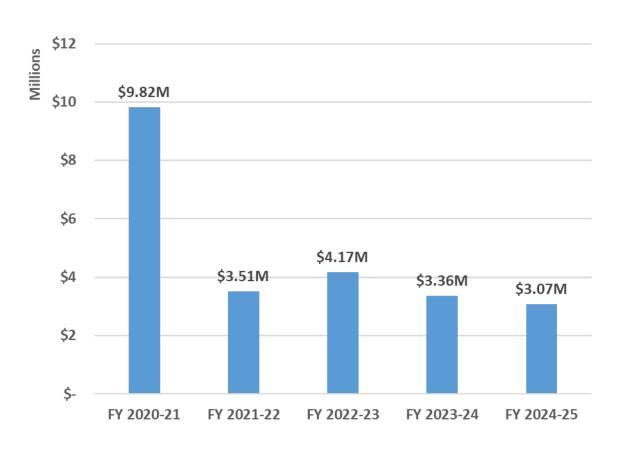
Funding Not Identified

Funding Source	Amount	%
General Fund	\$ 17,044,739	71%
State / Federal / Grant	3,020,800	13%
Other	3,868,000	16%
Total	\$ 23,933,539	100%





Year	Amount
FY 2020-21	\$ 9,820,114
FY 2021-22	3,507,820
FY 2022-23	4,173,605
FY 2023-24	3,358,000
FY 2024-25	 3,074,000
Total	\$ 23,933,539





General Fund

Department	# Projects	Total
Engineering	7	\$ 5,048,200
Fire / EMS	3	917,281
IT	9	1,538,758
Parks	5	8,075,000
Planning & Dev.	1	50,000
Police	3	753,000
Public Works	2	662,500
Total	30	\$ 17,044,739



Engineering

Project	Amount	
Harmony St Reconstruction	\$	875,000
Mast Arm Pole Replacement		2,143,000
Myrtle Ave Reconstruction		750,000
Oxford Rd Bridge Replacement		249,600
Rock Spring Rd Culvert Replacement		255,600
Signal Progression		600,000
Traffic Calming		175,000
Total		5,048,200



Fire/Rescue & Planning/Development

Fire/Rescue	<i></i>	Amount
Live Fire Training Facility	\$	739,605
Station Security Enhancements		88,500
Teleconference System Replacement		89,176
Total	\$	917,281
Planning/Development	ŀ	Amount
Downtown Master Plan	\$	50,000
Total	\$	50,000



Information Technology

Project	Amount
Cisco UCS Blade Replacement	\$ 145,000
Data Domain Backup Equipment	65,000
F5 Internet Traffic Appliance	142,000
Firewall Replacement	210,000
Munis Upgrade	131,986
Network Access Control	69,147
Security Event Log Analysis	257,000
Sharepointe Upgrade	68,625
SAN Data Storage Replacement	 450,000
Total	\$ 1,538,758



Recreation & Parks

Project	Amount	
East Side Adventure Park	\$	2,050,000
Community Pool Replacement		3,500,000
Comprehensive Master Plan Update		125,000
Eppes Center Improvements		1,000,000
TC Amphitheater Replacement		1,400,000
Total	\$	8,075,000



Police & Public Works

Police

Body Camera Replacement/Expansion	\$	153,000
Facilities Needs Assessment		100,000
Radio Replacement		500,000
Total	\$	753,000
Public Works	A	mount
Public Works Fleet Shop Expansion	A \$	62,500

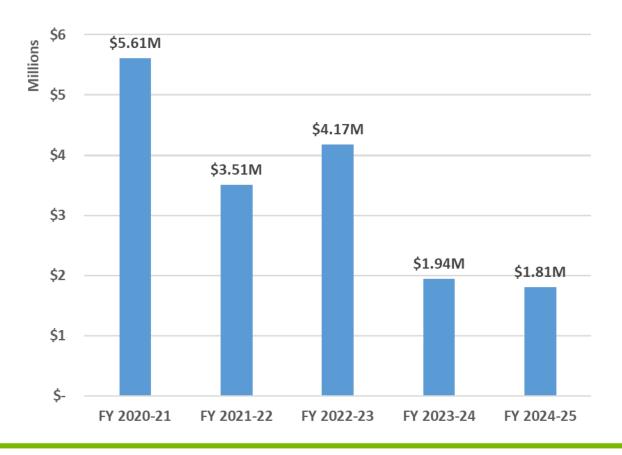
Amount





Funding Not Identified General Fund

Year	Amount
FY 2020-21	\$ 5,612,114
FY 2021-22	3,507,820
FY 2022-23	4,173,605
FY 2023-24	1,944,450
FY 2024-25	1,806,750
Total	\$ 17,044,739





State/Federal Grant

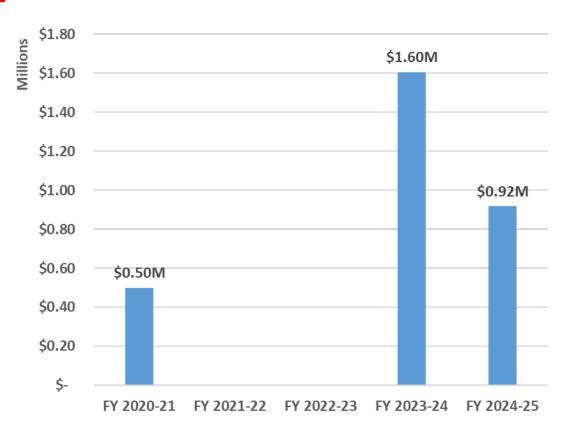
Project		Amount	
Oxford Rd Bridge Replacement	\$	998,400	
Rock Spring Rd Culvert Replacement		1,022,400	
East Side Adventure Park		1,000,000	
Total	\$	3,020,800	





Funding Not Identified State/Federal Grant

Year	Amount
FY 2020-21	\$ 500,000
FY 2021-22	-
FY 2022-23	-
FY 2023-24	1,603,550
FY 2024-25	917,250
Total	\$ 3,020,800





Other Funding

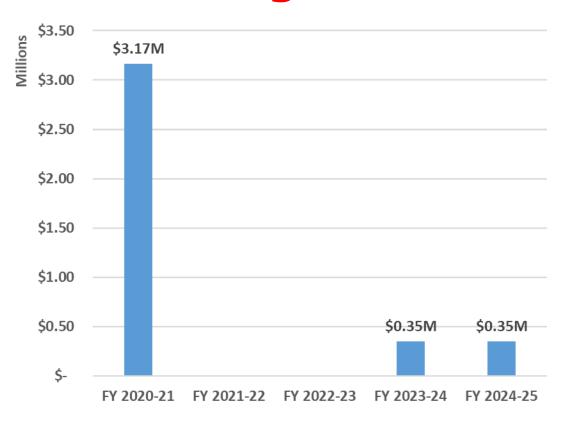
Project	Amount
BUILD Grant	\$ 3,000,000
Arts District Drainage Improvements	168,000
Adventure Park Development	700,000
Total	\$ 3,868,000





Funding Not Identified Other Funding

Year	Amount
FY 2020-21	\$ 3,168,000
FY 2021-22	-
FY 2022-23	-
FY 2023-24	350,000
FY 2024-25	350,000
Total	\$ 3,868,000







CIP Summary

- CIP is a Planning Tool for Five-Year Period (FY2021-25)
- Plan Serves as a Reflection of Council's Strategic Goals and Priorities
- Plan Includes Approximately \$92.5 Million in Projects
- City has Identified Funding for Approximately \$68.4 Million of the Total (76%)
- Funding Status is Yet to be Determined for Approximately \$23.9 Million in Projects (24%)



CIP Summary

- Will be Updated Through the Biennial Budget Process Based on Council Input at Planning Retreat
- Further Funding Decisions Will Be Based on the Following:
 - Council's Strategic Goals and Priorities
 - Availability of Funding
 - Potential Redirection of City Resources
 - Property Revaluation



Questions







Projected Revenue

FY2019-20 Base Budget

\$ 85,687,681

FY2020-21 Budget Planning Begins With the Current FY2019-20 Budget



Projected Revenue

FY2019-20 Base Budget \$ 85,687,681

Revenue Increases

Revenue Increases

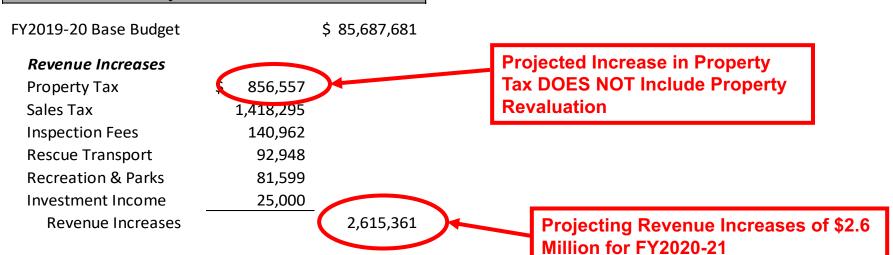
Property Tax	\$ 856,557
Sales Tax	1,418,295
Inspection Fees	140,962
Rescue Transport	92,948
Recreation & Parks	81,599
Investment Income	25,000

2,615,361

Projecting Revenue Increases of \$2.6 Million for FY2020-21



Projected Revenue





Projected Revenue

FY2019-20 Base Budget \$ 85,687,681

Revenue Increases

Property Tax	\$ 856,557
Sales Tax	1,418,295
Inspection Fees	140,962
Rescue Transport	92,948
Recreation & Parks	81,599
Investment Income	25,000

Revenue Increases 2,615,361

(1,022,766)

Revenue Decreases

Utilities Franchise Tax	(100,000)
Aprrop Fund Balance	(350,000)
•	, , ,
Other Revenues	(326,733)
GUC Transfer In	(210,380)
Motor Vehicle Tax	(35,653)
Revenue Decreases	

Projecting Revenue Decreases of \$1.02 Million for FY2020-21



Projected Revenue

FY2019-20 Base Budget \$ 85,687,681

Revenue Increases

Property Tax	\$ 856,557
Sales Tax	1,418,295
Inspection Fees	140,962
Rescue Transport	92,948
Recreation & Parks	81,599
Investment Income	25,000

Revenue Increases 2,615,361

Revenue Decreases

Utilities Franchise Tax	(100,000)
Aprrop Fund Balance	(350,000)
Other Revenues	(326,733)
GUC Transfer In	(210,380)
Motor Vehicle Tax	(35,653)
D D	

Revenue Decreases (1,022,766)

Total Revenue Adjustments

FY2020-21 Budget

\$ 1,592,595

\$ 87,280,276



Projected Revenue

FY2019-20 Base Budget \$ 85,687,681

Revenue Increases

Property Tax	\$ 856,557	
Sales Tax	1,418,295	
Inspection Fees	140,962	
Rescue Transport	92,948	
Recreation & Parks	81,599	
Investment Income	25,000	
Revenue Increases		2,615,361

Revenue Decreases

Utilities Franchise Tax	(100,000)	
Aprrop Fund Balance	(350,000)	
Other Revenues	(326,733)	
GUC Transfer In	(210,380)	
Motor Vehicle Tax	(35,653)	
Revenue Decreases	_	(1,022,766

Total Revenue Adjustments

FY2020-21 Budget

\$ 1,592,595

\$ 87,280,276

Additional Needs



Projected Revenue

FY2019-20 Base Budget \$ 85,687,681

Revenue Increases

Property Tax	\$ 856,557	
Sales Tax	1,418,295	
Inspection Fees	140,962	
Rescue Transport	92,948	
Recreation & Parks	81,599	
Investment Income	25,000	
Revenue Increases		2,615,361

Revenue Decreases

Utilities Franchise Tax	(100,000)	
Aprrop Fund Balance	(350,000)	
Other Revenues	(326,733)	
GUC Transfer In	(210,380)	
Motor Vehicle Tax	(35,653)	
Revenue Decreases		(1,022,766)

Additional Needs

- 2.0% -3.0% Employee Wage Increase
- Funding to Implement Compensation Study
- Increase in OPEB Funding

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Salary and Benefit Increases Alone Could be Above \$1.5 Million Depending on:

- Actual Market Increase for FY2021
- Impact of the Compensation Study

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- **New Southside Fire Station and Extension of Station #1 Bay**

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Projected Revenue

FY2019-20 Base Budget

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FY2020-21 Preliminary Budget

Capital Projects Included in Budget:

Street Improvements \$2,500,000
Street Lights / Cameras 250,000
Vehicle Replacements 2,861,156
Total \$5,611,156

All Other General Fund Projects Included in the CIP Plan are Currently Unfunded

Motor Vehicle Tax (35,653)

Revenue Decreases (1,022,766)

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- **New Capital Projects as Included** in CIP
- Possible Expansion of Funding for **Street Improvement Projects**

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- **Increase in OPEB Funding**
- **New Southside Fire Station and Extension of Station #1 Bay**
- **New Capital Projects as Included** in CIP
- Possible Expansion of Funding for **Street Improvement Projects**
- **Increase to Fully Fund Fleet Fund**

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- Funding to Implement Compensation Study
- Increase in OPEB Funding
- New Southside Fire Station and Extension of Station #1 Bay
- New Capital Projects as Included in CIP
- Possible Expansion of Funding for Street Improvement Projects
- Increase to Fully Fund Fleet Fund
- Liability Insurance Increases
 Based on Renewal Quotes

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- New Southside Fire Station and Extension of Station #1 Bay
- New Capital Projects as Included in CIP
- Possible Expansion of Funding for Street Improvement Projects
- Increase to Fully Fund Fleet Fund
- Liability Insurance Increases
 Based on Renewal Quotes
- Street Light Utility Increases
 Based on Expansion Areas



Projected \$1,592,595 in New Revenue to Fund Additional Budget Needs

Additional Needs

- 2.0% -3.0% Employee Wage Increase
- Funding to Implement Compensation Study
- Increase in OPEB Funding
- New Southside Fire Station and Extension of Station #1 Bay
- New Capital Projects as Included in CIP
- Possible Expansion of Funding for Street Improvement Projects
- Increase to Fully Fund Fleet Fund
- Liability Insurance Increases
 Based on Renewal Quotes
- Street Light Utility Increases
 Based on Expansion Areas



CIP Summary

- Will be Updated Through the Biennial Budget Process Based on Council Input at Planning Retreat
- Further Funding Decisions Will Be Based on the Following:
 - Council's Strategic Goals and Priorities
 - Availability of Funding
 - Potential Redirection of City Resources
 - Property Revaluation